

WIHL

**Waterloo Investment Holdings Limited**  
Consolidated Financial Statements  
March 31, 2025



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## Overview

The 2025 financial year marked a period of strong operational performance, continued investment in our core businesses, and a significant strengthening of our Group's asset base. Despite a challenging global environment, particularly in commodity markets, the Group delivered a solid year driven by the resilience and record-setting performance of our Financial Services Division and Hospitality Division.

The Group generated revenue of \$204.0 million, representing a 4% increase of \$8 million, year-over-year. Consolidated net income closed at \$80.9 million. Though a reduction from \$103.0 million in 2024, this was due to the absence of non-recurring gains realized in the prior year of \$24.1 million. Operating income increased by 25.9% underpinned by continued expansion in both the Financial Services and Hospitality Divisions. This result underscores the sustainability of our earnings base, with core businesses providing reliable contributions despite higher operating costs.

Total assets rose to \$2.25 billion, and shareholders' equity increased to \$1.14 billion, reinforcing the Group's financial strength and capacity to reinvest in growth. The Group's liquidity position remains sound, with deliberate investments being made into our strategic projects intended to support our core business divisions. These investments will continue to facilitate future growth, with the Group maintaining sufficient flexibility to navigate market uncertainties while preserving its ability to pursue high-value opportunities.

## Latin American Associate Division

The Latin American Associate Division experienced a challenging year, primarily due to lower global palm oil prices, reduced export volumes and remeasurement loss associated with devaluation. Comprehensive profit closed at \$29.1 million, below the \$35.4 million achieved in 2024, and well under the exceptional levels recorded in for 2022 and 2023 financial year.

Revenues were impacted by a decline in palm oil sales and similar reductions across soy meal and refined products. Palm oil yields have also been affected by heat waves which have adversely impacted the number of fruits each tree bares as well as the oil extracted from each fruit.

Despite these headwinds, the Division remains well capitalized with significant cash holdings and shareholders' equity at \$820.4 million. The long-term fundamentals of the business remain intact, supported by the commissioning of a new processing plant in Panama which is expected to improve processing efficiency and reduce costs.

Looking forward, global palm oil has fortunately seen a rebound in price in 2025 and the division is well diversified and vertically integrated.

## Financial Services Division

The Financial Services Division delivered another strong year, reaffirming its role as a cornerstone of the Group's earnings. Net interest income increased to \$69.0 million supported by sustained loan portfolio growth and higher yields on deposits placed with the Central Bank. Operational profit rose to \$39.0 million, compared with \$31.5 million in the prior year, reflecting both improved lending activity and disciplined cost management across the banking subsidiaries.

Belize Bank continued to show stable growth in its loan portfolio, benefitting from higher variable interest rates and healthy demand in its core markets. British Caribbean Bank rebounded from its weaker first quarter to post a solid performance for the year, supported by an expanding mortgage base and strong non-interest income streams. Belize Bank International also remained profitable, though the transition to its new core banking system required higher operating expenditure.

Across the Division, capital adequacy ratios remain comfortably above statutory levels with Belize Bank at 19.1%, BBIL at 62.5%, and BCB at 47.3% providing them with a strong buffer against external shocks. Liquidity ratios, while lower than March 2024, remain robust and well above statutory requirements, thus providing the banks with significant balances to support loan growth and treasury activities.

The rollout of the new Finastra cloud-based solution as their core banking platform has now been successfully deployed across all three banks. This upgrade is expected to materially improve efficiency, strengthen compliance, and enhance customer experience over the medium term.

Looking ahead, the Division will continue to prioritize the growth of its lending portfolios across the region, while prudently managing liquidity and interest rate exposure. With a strong balance sheet and healthy capital base, Financial Services remains well positioned to sustain its contribution to Group profitability and support regional economic development.

## Hospitality Division

The Hospitality Division delivered a record year for 2025, underscoring the strength of our assets and the continued demand for luxury travel across the Caribbean. Total revenue amounted to \$123.2 million, with net profit of \$22.0 million, a 28.7% increase over 2024's \$17.1 million. This exceptional performance was driven by Ambergris Cay in Turks and Caicos and The Alaia Autograph Collection in Belize, both of which continue to set benchmarks in their respective markets.

Ambergris Cay was once again awarded the 'Caribbean's Leading Private Island Resort' by the World Travel Awards and for the eighth year in a row, it scored the 'Travelers Choice Best of the Best' by Trip Advisor. In March of 2025, we were accepted by Virtuoso, a premier, invitation-only luxury travel consortium, that connects elite travel agencies and advisors with the world's best providers.

In Belize, the Fort George Hotel redevelopment advanced significantly. The demolition of the colonial wing was completed, with reconstruction now underway alongside a world-class conferencing centre. When completed in late 2026, the property will feature 128 rooms (up from 98), new restaurants, spa facilities, and expanded oceanfront suites, positioning Fort George as the flagship boutique hotel in Belize City.

## Report of the CEO

The Alexandra Resort underwent a full refurbishment of half of its room inventory during the autumn closure, reopening ahead of peak season with upgraded amenities and refreshed interiors. The second half of its inventory gets upgraded, in autumn 2025. Meanwhile, construction at Blue Haven Marina progressed on the office, restaurant, and retail facilities. The expansion of floating dock facilities also will be completed in autumn of 2025. These developments not only strengthen the Division's portfolio but also ensure our assets remain competitive in a market where more than 18 new hospitality developments are expected in Turks and Caicos over the next three years.

With a balanced mix of ultra-luxury, boutique, and family resort offerings, the Hospitality Division remains well positioned for what is undoubtedly going to be a challenging upcoming season due to investment and economic uncertainty in the U.S.

### **Investment Division**

The Investment Division reported a net expense of \$3.1 million, an improvement from the \$5.4 million net expense recorded in the previous year. Although this year's results consisted of higher depreciation and assessment fees at Ambergris Cay, coupled with continued maintenance and development costs across our real estate portfolio, the pressures were offset by increases in income from loan interest, including financing extended for strategic land acquisitions in Turks and Caicos.

During the year, the Division completed several significant transactions, including the acquisition of parcels of land in Providenciales, Ambergris Cay, and Belize, notably, a 58-acre parcel earmarked for an affordable housing community of 464 homes. These investments align with our strategy to diversify our asset base into both luxury and community-driven real estate opportunities.

Ambergris Cay remains central to the Division's activities, with assessment fees and capital works contributing to operating costs. Nevertheless, the island's long-term development potential continues to support its strategic value.

In addition, several capital projects were completed, including upgrades at Alexandra Resort and the Blue Haven Marina, further enhancing the hospitality and lifestyle portfolio within the Division.

The real estate market in Turks and Caicos continues to demonstrate buoyant demand, particularly in the luxury residential segment. San Pedro, Belize also presents strong opportunities for growth. With a balanced mix of revenue-generating and non-revenue generating assets, the Division is positioned to unlock value in the medium to long term.

### **Corporate Division**

The Corporate Division reported a net expense of \$6.0 million in 2025, compared to a net expense of \$2.4 million in the prior year. The increase was driven primarily by higher legal and professional fees associated with ongoing regulatory matters, as well as additional staffing costs to support the Group's expanding investment and development activities. These were partly offset by interest income earned on treasury investments.

## Report of the CEO

During the year, the Division continued to play a central role in supporting Group-wide initiatives, including the design and oversight of major property development projects in Turks and Caicos and Belize. Strengthening of the finance and project management teams has added capacity to deliver on the Group's ambitious development pipeline, though the associated costs are reflected in the Division's higher expense line.

### Future Outlook

Looking ahead, the Group enters financial year 2026 from a position of strength, having delivered consistent results across its core Divisions. We are particularly optimistic about the continued growth trajectory in both our Financial Services and Hospitality Divisions.

The Financial Services Division is well placed to expand lending portfolios across the region, while enhancing digital banking capabilities.

In Hospitality, strong demand across our flagship properties in the Turks and Caicos and Belize has reinforced our confidence in sustained growth. Ongoing redevelopment projects, including the transformation of The Fort George Hotel and major enhancements at Ambergris Cay and Alexandra, are expected to elevate our brand, even as new entrants increase competitive pressure in the region.

At the same time, the Investment Division continues to progress real estate acquisitions and developments, notably in Providenciales with the development of the Cooper Jack Residential and Marina development as well as Taylor Beach's villa and boutique hotel development.

Given the scale of our ongoing projects and the associated funding requirements, we anticipate that dividend payments will remain paused in the near term. The disciplined use of debt, together with strong operating cash flows, will continue to fund the Group's capital programme.

While regional and global economic conditions remain uncertain, particularly with respect to interest rate trends and commodity price volatility, the Group's diversified portfolio, resilient balance sheet, and proactive management strategies provide confidence that we are well positioned to mitigate risks and deliver sustainable growth.

In conclusion, the 2025 financial year has been a year of consolidation, reinvestment, and forward-looking strategy. We have built on the momentum of prior years, advanced critical projects, and laid the foundation for long-term value creation. I remain confident that the actions taken this year will yield meaningful benefits for our shareholders and stakeholders in the years to come.



**Stewart Howard**  
Chief Executive Officer

# Independent Auditor's Report

## **To the Shareholders of Waterloo Investment Holdings Limited**

### **Opinion**

We have audited the consolidated financial statements of Waterloo Investment Holdings Limited and its subsidiaries ("the Group") which comprise of the consolidated statement of financial position as of 31 March 2025, and the consolidated statements of income, comprehensive income, changes in equity and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory notes.

In our opinion, the accompanying consolidated financial statements give a true and fair view of the financial position of the Group as of 31 March 2025 and of its financial performance and cash flows for the year then ended in accordance with International Financial Reporting Standards. (IFRS).

### **Basis for opinion**

We conducted our audit in accordance with the International Standards on Auditing ("ISAs"). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' (IESBA) International Code of Ethics for Professional Accountants (IESBA Code), and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### **Key audit matters**

There was no audit matter of significant concern identified in our audit of the Group.

### **Responsibility of management and those charged with governance for the consolidated financial statements**

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with IFRS, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the ability of the Group to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the financial reporting process.

## **Auditor's responsibilities for the audit of the consolidated financial statements**

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or, in aggregate, they could reasonably be expected to influence the economic decisions of users taken on these consolidated financial statements.

As part of an audit in accordance with ISAs, we:

- (i) exercise professional judgement and maintain professional skepticism throughout the audit.
- (ii) identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error; design and perform audit procedures responsive to those risks; and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- (iii) obtain an understanding of internal control relevant to the audit to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control.
- (iv) evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- (v) conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the entity's ability to continue as a going concern. If we should conclude that a material uncertainty exists, we are required to draw attention in our report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify the opinion. Our conclusions are based on the audit evidence obtained up to the date of our report. However, future events or conditions may cause an entity to cease to continue as a going concern.
- (vi) evaluate the overall presentation, structure, and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- (vii) obtain sufficient audit evidence regarding the financial information of all entities in the Group as the basis for expressing an opinion on the consolidated financial statements. We remain solely responsible for our audit opinion.



## Independent Auditor's Report

We communicate with those charged with governance regarding, among other matters, the scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

A handwritten signature in black ink that reads "Crowe Belize LLP". The script is cursive and fluid.

**Crowe Belize LLP**

August 15, 2025

# Consolidated Statement of Financial Position

At March 31	Notes	2025 \$m	2024 \$m
<b>Assets</b>			
<b>Financial Services</b>			
Cash, cash equivalents and due from banks	4	74.0	96.7
Balances with the Central Bank of Belize	5	191.7	219.8
Interest-bearing deposits with correspondent banks	4	67.0	68.2
Investments - net	6	329.8	298.5
Loans - net	7	667.0	573.3
Property, plant and equipment - net	8	36.3	36.8
Other assets	9	13.1	23.6
Total Financial Services assets		1,378.9	1,316.9
<b>Latin American Associates</b>			
Cost		185.8	180.3
Share of profit of the year		29.1	46.3
Reserve for audit adjustments		(0.5)	(0.5)
Total Latin American Associates assets	10	214.4	226.1
<b>Investments</b>			
Current assets		6.8	4.5
Loans - net	11	59.4	49.1
Property, plant and equipment - net		1.4	49.1
Other assets	12	248.1	237.0
Total Investments assets		315.7	290.6
<b>Hospitality</b>			
Cash, cash equivalents and due from banks		33.6	25.7
Current assets		31.1	10.3
Property, plant and equipment - net	13	253.7	194.4
Other assets		16.5	11.7
Total Hospitality assets		334.9	242.1
<b>Corporate</b>			
Cash, cash equivalents and due from banks		1.4	30.8
Current assets		0.3	2.4
Property, plant and equipment - net		2.3	0.4
Other assets		1.5	0.3
Total Corporate assets		5.5	33.9
<b>Total assets</b>		2,249.4	2,109.6
<b>Liabilities and shareholders' equity</b>			
<b>Financial Services</b>			
Deposits	15	1,019.3	958.7
Current liabilities		19.2	26.3
Total Financial Services liabilities		1,038.5	985.0
<b>Investments</b>			
Current liabilities		5.3	8.4
<b>Hospitality</b>			
Current liabilities		37.0	31.2
<b>Corporate</b>			
Current liabilities	16	3.6	(0.6)
Long-term liabilities	17	20.4	20.4
Total Corporate liabilities		24.0	19.8
<b>Total liabilities</b>		1,104.8	1,044.4
<b>Shareholders' equity</b>			
Share capital	18	322.6	324.6
Additional paid-in capital		106.4	105.8
Accumulated other comprehensive (loss)/income	10	(0.2)	1.6
Revaluation reserve	19	165.2	171.3
Retained earnings		550.6	461.9
<b>Total shareholders' equity</b>		1,144.6	1,065.2
<b>Total liabilities and shareholders' equity</b>		2,249.4	2,109.6

See accompanying notes which are an integral part of these consolidated financial statements.

## Consolidated Statement of Comprehensive Income

Year ended March 31	Notes	2025 \$m	2024 \$m
<b>Financial Services</b>			
Interest income	20	<b>77.5</b>	65.9
Interest expense	21	<b>(8.5)</b>	(9.5)
Net interest income		<b>69.0</b>	56.4
Allowance for loan losses		<b>(1.8)</b>	(0.9)
Non-interest income	22	<b>13.6</b>	13.3
Non-interest expense	23	<b>(41.8)</b>	(37.3)
Operating income - Financial Services		<b>39.0</b>	31.5
Operating income - Hospitality	24	<b>22.0</b>	17.1
Operating loss - Investments	25	<b>(3.1)</b>	(5.4)
Operating income - Port	26	<b>-</b>	2.7
<b>Total operating income</b>		<b>57.8</b>	45.9
Latin American Associates income	10	<b>29.1</b>	35.4
Corporate expenses		<b>(6.0)</b>	(2.4)
<b>Net income before extraordinary item</b>		<b>80.9</b>	78.9
<b>Extraordinary item</b>			
Non-recurring income	27	<b>-</b>	24.1
<b>Net income</b>		<b>80.9</b>	103.0
<b>Other comprehensive income/(loss) income</b>			
Translation adjustment reported by Associates	10	<b>-</b>	10.9
Other		<b>-</b>	1.5
Revaluation reserve	19	<b>-</b>	11.5
<b>Comprehensive income</b>		<b>80.9</b>	126.9
<b>Net income per ordinary share (basic and diluted)</b>	28	<b>\$0.12</b>	\$0.16

## Consolidated Statement of Changes in Shareholders' Equity

	Notes	Share capital \$m	Additional paid-in capital \$m	Accumulated other comprehensive (loss)/income \$m	Revaluation reserve \$m	Retained earnings \$m	Total \$m
At March 31, 2024		324.6	105.8	1.6	171.3	461.9	1,065.2
Net Income		-	-	-	-	80.9	80.9
Other Comprehensive income	10, 19	-	-	-	-	-	-
Other movements	18	(2.0)	0.6	(1.8)	(6.1)	7.8	(1.5)
<b>At March 31, 2025</b>		<b>322.6</b>	<b>106.4</b>	<b>(0.2)</b>	<b>165.2</b>	<b>550.6</b>	<b>1,144.6</b>

At 31 March 2025, The Belize Bank Limited maintained a non-distributable statutory reserve of \$7.0 million (2024 - \$7.0 million); Belize Bank International Limited maintained a non-distributable statutory reserve of \$2.0 million (2024 - \$1.5 million); and British Caribbean Bank Limited maintained a non-distributable statutory reserve of \$13.0 million (2024 - \$13.0 million).

See accompanying notes which are an integral part of these consolidated financial statements.

## Consolidated Statement of Cash Flows

Year ended March 31	2025 \$m	2024 \$m
<b>Cash flows from operating activities</b>		
Net income	<b>80.9</b>	78.9
Adjustments to reconcile net income to net cash provided/ (used) by operating activities:		
Depreciation	<b>13.4</b>	10.2
Credit impairment charges	<b>1.8</b>	0.9
Undistributed earnings of associates	<b>11.7</b>	14.7
Changes in assets and liabilities:		
Increase in other and current assets	<b>(29.2)</b>	(4.1)
(Decrease)/increase in other and current liabilities	<b>(0.2)</b>	16.0
Gain on disposal of subsidiary	<b>-</b>	24.1
<b>Net cash generated by operating activities</b>	<b>78.4</b>	140.7
<b>Cash flows from investing activities</b>		
Purchase of property, plant and equipment (net)	<b>(74.0)</b>	22.0
Proceeds from sale of property, plant and equipment	<b>-</b>	0.5
(Increase) in investments	<b>(31.3)</b>	(85.0)
Increase in loans to customers	<b>(105.8)</b>	(81.5)
<b>Net cash used in investing activities</b>	<b>(211.1)</b>	(144.0)
<b>Cash flows from financing activities</b>		
Decrease in share capital	<b>(2.0)</b>	(0.1)
Increase in additional paid-in capital	<b>0.6</b>	-
Decrease in long-term debt	<b>-</b>	(20.0)
Increase in deposits	<b>60.6</b>	20.0
<b>Net cash used in financing activities</b>	<b>59.2</b>	(0.1)
<b>Net change in cash, cash equivalents and due from banks</b>	<b>(73.5)</b>	(3.4)
<b>Cash, cash equivalents and due from banks at beginning of year</b>	<b>441.2</b>	444.6
<b>Cash, cash equivalents and due from banks at end of year</b>	<b>367.7</b>	441.2
Cash - Financial Services	<b>141.0</b>	164.9
Balances with CBB - Financial Services	<b>191.7</b>	219.8
Cash - Turks and Caicos Collection	<b>33.6</b>	25.7
Cash - Corporate	<b>1.4</b>	30.8
	<b>367.7</b>	441.2

See accompanying notes which are an integral part of these consolidated financial statements.

## Note 1 - Description of business

### Introduction

Waterloo Investment Holdings Limited is a BVI business company with registered number 1628508 and registered office at Craigmuir Chambers, Road Town, Tortola, British Virgin Islands ("Waterloo" or "WIHL").

WIHL is an international company with significant investments in the Caribbean and Central America. Its operating businesses are mainly concentrated in the finance and hospitality sectors of Belize and the Turks and Caicos Islands.

Waterloo's principal banking subsidiaries comprise of The Belize Bank Limited and Belize Bank International Limited in Belize and British Caribbean Bank Limited in the Turks and Caicos Islands ("Banks"). Belize Bank is the market leader in Belize where it is the largest full service commercial and retail banking operation in the country, with twelve branches. Belize Bank International is an international bank, offering services to international clients. British Caribbean Bank provides banking and investment services to both local and international clientele in Turks and Caicos.

Waterloo's business strategy for its Finance Division is to establish a Financial Services Group with appropriate representation in selective jurisdictions within the Caribbean and Central America via organic growth and targeted acquisitions.

The Waterloo's Hospitality Division comprises two 4-star all-inclusive resorts in Providenciales, Turks and Caicos Islands, the Alexandra Resort and the Blue Haven Resort as well as the ultra-luxury private island of Ambergris Cay. Waterloo additionally owns the two premier hotels of Belize, the Fort George Hotel and Spa located in Belize City and the Alaia Autograph Collection Resort in San Pedro.

Its Agricultural Division comprises a 25 percent stake in a highly successful edible oil and related food products company operating in Central America. They own edible oil processing and distribution operations, as well as palm seed plantations throughout Central America and operate as producers and distributors of edible oils, margarine, industrial oils and animal feed. They have been in operation for over 50 years and have an experienced, long-established management team. The profits are principally driven by world market prices for crude palm oil.

Through Waterloo's Investment Division, it owns several strategic properties located in favorable locations which it intends on developing to further grow its Hospitality Division.

Waterloo's shares are listed on the Bermuda Stock Exchange.

## Note 2 - Summary of material accounting policies

### **Basis of consolidated financial statements**

The consolidated financial statements of Waterloo and its subsidiaries ("the Group") have been prepared on a going concern basis in millions ("m") of United States dollars ("US Dollars" or "\$") in accordance with International Financial Reporting Standards as issued by the International Accounting Standards Board (IASB) (referred to as 'IFRS').

### **Principles of consolidation**

The consolidated financial statements incorporate the financial statements of the Group. WIHL consolidates companies in which it owns more than fifty percent of the voting shares or companies in which it has a controlling interest. The results of subsidiary companies acquired or disposed of during the year are included in the consolidated financial statements from the effective date of acquisition up to the date of disposal. All significant intercompany balances and transactions have been eliminated in consolidation.

### **Loans and interest income recognition**

Loans are stated at the principal amount outstanding, net of unearned income and allowance for loan losses. Interest income is recorded on an accrual basis. When either the collectability of principal or interest is considered doubtful, or payment of principal or interest is ninety days or more past due, loans are placed on non-accrual status and previously accrued but unpaid interest is charged against current year interest income, unless the amounts are in the process of collection. Loans are returned to accrual status when all the principal and interest amounts contractually due are brought current and future payments are reasonably assured.

### **Allowance for loan losses**

The Group uses the Expected Credit Loss model for recognizing impairment related to its loans and investments. Management's consideration as to the adequacy of the allowance to provide for probable loan losses is based on a continuing review of the loan portfolio and includes, but is not limited to, consideration of the actual loan loss experience, the present and prospective condition of each borrower and its related industry, general economic conditions prevailing from time to time, and the estimated fair value of the related collateral. Loans are charged off against allowance for loan losses when the amounts are deemed to be uncollectible.

Under the Group's accounting policy for loan loss provisioning, the Group evaluates the probability of an impairment loss when a loan is classified as non-accrual. An impairment loss is recognized and fully provided for if the recorded amount of the non-accrual loan exceeds the estimated fair value of the underlying collateral less costs to sell. Most of the loans are fully collateralized. Interest income on impaired loans is recognized only when payments are received, and management considers that the loans will remain performing.

Management bases its estimate of specific loan loss provision on a comprehensive analysis of all loans, in particular all individual classified loans.

# Notes to Consolidated Financial Statements

## **Investment loans**

The Group classifies its interests in investment loans as held for sale or held for use at the time of purchase and reassesses this classification as of each balance sheet date. Investment loans are considered Level 3 in the fair value hierarchy due to the use of unobservable inputs to measure fair value. In the absence of an active market for the investment loans, fair value is measured using third-party appraisals of underlying collaterals and Level 3 pricing models based on information and assumptions that management believes are consistent with what market participants would use in a hypothetical transaction at the measurement date.

Investment loans are reviewed annually to determine whether impairment has occurred that is other than temporary. Management considers various factors including the severity and likely duration of the impairment, the intent to hold an investment loan or the need to sell it before its anticipated recovery. If there is prevailing evidence that a reduction in fair value is other than temporary, the impairment is recognized in the income statement.

## **Leases**

All leases are operating leases between Group companies, are immaterial, and the annual rentals are charged against income.

## **Currency translation**

The reporting and functional currency of the Group is United States dollars ("USD"). The results of subsidiaries and associates, which account in a functional currency other than US dollars, are translated into US dollars at the average rate of exchange for the year. The assets and liabilities of subsidiaries and associates which account in a functional currency other than US dollars are translated into US dollars at the rate of exchange ruling at the balance sheet date. Unrealized translation gains or losses reported by the Group's associate are recognized as cumulative translation adjustments through other comprehensive income within shareholders' equity.

Gains and losses arising from currency transactions are included in the consolidated statements of income.

## **Associates**

For investments in which the Group owns or controls more than twenty percent of the voting shares and exerts significant influence over operating and financial policies, the equity method of accounting is used in the consolidated financial statements. The investment in associates is shown in the consolidated balance sheets as the Group's proportion of the underlying net assets of these companies plus any goodwill attributable to the acquisitions less any write-off required for a permanent diminution in value. The consolidated statement of comprehensive income includes the Group's share of net income of associates.

## **Cash and cash equivalents**

Cash and cash equivalents include cash on hand, demand deposits and highly liquid instruments, with an original maturity of three months or less. As a result of the short-

# Notes to Consolidated Financial Statements

term maturity of these financial instruments, their carrying value is approximately equal to their fair market value.

## Property, plant, and equipment

Property, plant, and equipment are carried at cost less accumulated depreciation. Depreciation is calculated on a straight-line basis over the estimated useful life of the asset at the following rates:

Buildings	life of building, not exceeding 50 years
Leasehold improvements	term of lease
Motor vehicles	4 years
Fixtures, fittings, and office equipment	3 to 10 years

The carrying value of property, plant, and equipment is evaluated periodically in relation to the operating performance and future cash flows of the underlying businesses. Where, in the opinion of management, an impairment in the value of property, plant and equipment has occurred, the amount of the impairment is recorded in the consolidated statement of income.

Repair and maintenance costs are expensed as incurred. Gains and losses arising from the disposal of property, plant and equipment are included in the consolidated statement of income.

## Financial risk management

Financial instruments, which potentially subject the Group to concentrations of credit risk, principally consist of cash, cash equivalents and due from banks, extensions of credit to customers and investments. The Group places its cash, cash equivalents and due from banks, only with financial institutions with acceptable credit ratings and limits its credit exposure in respect of any one of these institutions.

Management's investment strategy is one of moderate risk levels with zero margin. The goal is capital preservation and income generation through fixed income securities issued by the United States Treasury and other stable countries and by highly rated corporate entities. The investment portfolio is closely monitored by an investment committee.

The Group's credit risk portfolios are evaluated on a regular basis to ensure that concentrations of credit exposure do not result in unacceptable levels of risk. Credit limits, ongoing credit evaluations, and account-monitoring procedures are utilized to minimize the risk of loss.

The Group invests part of its excess liquidity in investment grade marketable securities which it classifies as held-to-maturity. Investments in held-to-maturity debt securities are initially recorded at cost and thereafter measured at amortized cost. Unrealized holding gains and losses are not recorded. A financial asset is measured at amortized cost if both the following conditions are met:

1. The asset is held in a business model with the objective of holding assets to collect contractual cash flows, and
2. The contractual terms of the financial asset give rise on specific dates to cash flows that are solely payments of principal and interest on the outstanding principal.



## Notes to Consolidated Financial Statements

Additionally, the Bank invests part of its excess liquidity in blue-chip stocks, covered calls and covered puts. Investments in market volatile financial instruments are initially recorded at cost and then monthly marked to market. Unrealized holding gains and losses are recorded. Dividend income is included in non-interest income of the current period.

### **Recently adopted accounting standards and amendments**

The Group adopts newly issued IFRS accounting standards and amendments in the year stipulated for adoption to the extent they are relevant to the Group's operations. The Group may adopt a newly issued standard or amendment if early adoption is permitted. The effect of adoption, if material, is disclosed in the consolidated financial statements.

Effective fiscal 2025, the Group adopted the following new and revised standards which did not have a material impact on the consolidated financial statements:

#### *IAS 1 Classification of Liabilities with Covenants*

The amendments improve information about long-term debt with covenants to enable financial statements users to understand the risks of loans becoming repayable within twelve months of the reporting period.

#### *IFRS S1 and IFRS S2 Disclosure of Sustainability-related Financial Information*

The amendments set out general requirements for a complete set of sustainability-related financial disclosures and requires disclosure of adoption status about sustainability-related risks and opportunities across an entity's value chain.

#### *IFRS 7 Financial Instruments Disclosures*

The amendments require disclosure of information about the significance of financial instruments to an entity and the nature and extent of risks arising from those financial instruments in qualitative and quantitative terms.

#### *IFRS 16 Lease Liability in a Sale and Leaseback*

The amendments add significant measurement requirements for sale and leaseback transactions and requires an entity to explain how it accounts for sale and leaseback after the date of a transaction.

### **Recently issued accounting standards and amendments**

The Group is considering the relevance and possible impact of the following accounting standards and amendments stipulated for adoption in fiscal 2026:

#### *IAS 21 Lack of Exchangeability*

The amendment applies to an entity when it has a transaction or operation in a foreign currency that is not exchangeable into another currency at a measurement date for a specified purpose.

# Notes to Consolidated Financial Statements

## *IFRS 9 and IFRS 7 Classification and Measurement of Financial Instruments*

The amendments clarify (a) requirements for recognition and derecognition of some financial assets and liabilities (b) whether a financial asset meets the solely payments of principal and interest (SPPI) criterion (c) new disclosures for certain instruments with contract terms that can change cash flows (d) update disclosures for equity instruments designated at fair value through other comprehensive income.

## *IFRS 18 Presentation and Disclosure in Financial Statements*

The amendment relates primarily to the structure of the statement of profit or loss and requires disclosure of certain profit or loss management defined performance measures reported outside an entity's financial statements.

## *IFRS 19 Subsidiaries without Public Accountability: Disclosures*

The amendment enables an entity that does not have public accountability and has an ultimate or intermediate parent that complies with full IFRS disclosures to apply reduced disclosure requirements to balance the need of users with the cost savings for preparers.

## Note 3 - Segmental analysis

The Group is currently engaged in the provision of financial services, investment in assets principally in tourism and infrastructure business, the provision of hospitality services, corporate transactions and in associated companies.

At March 31	2025 \$m	2024 \$m
<b>Total assets</b>		
Financial Services	<b>1,378.9</b>	1,316.9
Investments	<b>315.7</b>	290.6
Hospitality	<b>334.9</b>	242.1
Latin American Associates	<b>214.4</b>	226.1
Corporate	<b>5.5</b>	33.9
	<b>2,249.4</b>	2,109.6

## Note 4 – Cash, cash equivalents and due from banks and financial institutions - Financial Services

At March 31	2025 \$m	2024 \$m
Cash and cash equivalents	<b>28.4</b>	33.0
Due from banks and financial institutions – non-interest bearing	<b>36.8</b>	55.2
Due from banks and financial institutions - interest bearing	<b>75.8</b>	76.7
	<b>141.0</b>	164.9

The portfolio of balances held by the Banks represents instruments of short-term placements of temporary available cash in other banks and financial institutions.

# Notes to Consolidated Financial Statements

At March 31, 2025, all interbank loans and deposits placed in other banks and financial institutions were current and not impaired.

At March 31, 2025, BBL has utilised \$9.2 million (2024 – \$8.2 million) of its balances held with other financial institutions to be held as collateral for credit lines and as required by the credit card brands. These particular financial assets are pledged as collateral under terms that are usual and customary for such transactions.

## Note 5 – Balances with the Central Bank of Belize - Financial Services

At March 31	2025 \$m	2024 \$m
Statutory reserve balances	53.7	53.7
Operating balance	138.0	166.1
	<b>191.7</b>	219.8

BBL is required to maintain an average minimum non-interest-bearing deposit balance with the Central Bank of Belize equal to 6.5% (2024: 6.5%) of their respective average deposit liabilities. At 31 March 2025, the actual amount for BBL was 21.8% (2024 – 28.3%). In addition, BBL must maintain an average aggregate of approved liquid assets (which include the average minimum non-interest-bearing deposit balance maintained with the Central Bank of Belize) equal to 21.0% (2024: 21.0%) of their average deposit liabilities. At 31 March 2025, the actual amount for BBL was 46.7% (2024 – 48.9%). The statutory reserve balances are not readily available to finance the day-to-day operations of the banks.

## Note 6 – Investments - Financial Services

Investments consist of the following:

At March 31	2025 \$m	2024 \$m
Securities - at amortised cost	289.0	252.0
Securities - at FVOCI	40.9	46.7
Less: impairment allowance	(0.1)	(0.2)
	<b>329.8</b>	298.5

The following table details the impairment allowance by stage and the investment securities by type:

At March 31	2025 \$m	2024 \$m
Debt securities	329.9	298.7
Stage 1: 12 Month ECL	(0.1)	(0.2)
	<b>329.8</b>	298.5

# Notes to Consolidated Financial Statements

## Note 7 - Loans - Financial Services

At March 31	2025 \$m	2024 \$m
Current loans	666.7	569.9
Non-performing loans	19.1	22.5
Total loans to customers, net of deferred income	685.8	592.4
Less: ECL	(18.8)	(19.1)
	667.0	573.3

The table below shows total loans to customers and the related ECL's:

At March 31	2025 \$m	2024 \$m
Gross loans	685.8	592.4
Stage 1: 12 Month ECL	(1.8)	(2.2)
Stage 2: Lifetime ECL	(9.6)	(9.6)
Stage 3: Lifetime ECL	(7.4)	(7.3)
	667.0	573.3

The table below shows the movements in ECL by stage:

	Stage 1	Stage 2	Stage 3	Total
ECL as of 31 March 2024	2.2	9.6	7.3	19.1
ECL on new instruments issued during the year	0.8	2.0	1.3	4.1
Other credit loss movements, repayments, and transfers	(1.2)	(2.1)	2.7	(0.6)
Charge offs and write offs	-	-	(3.8)	(3.8)
	1.8	9.5	7.5	18.8

The table below reflects outstanding loans by industry classifications:

At March 31	2025 \$m Amount	%	2024 \$m Amount	%
Building and construction	288.7	42.1%	253.4	42.8%
Other consumer loans	159.0	23.2%	138.4	23.4%
Real estate	103.0	15.0%	84.2	14.2%
Distribution	36.1	5.3%	29.5	5.0%
Agriculture	25.2	3.7%	28.1	4.7%
Transportation	17.6	2.6%	18.0	3.0%
Tourism	24.8	3.6%	13.6	2.3%
Manufacturing	11.2	1.6%	3.3	0.5%
Professional services	7.0	1.0%	6.6	1.1%
Utilities	11.5	1.7%	12.8	2.2%
Marine Products	0.1	0.0%	2.6	0.4%
Entertainment	0.5	0.1%	0.7	0.1%
Financial institutions	0.7	0.1%	0.8	0.1%
Mining and exploration	0.2	0.0%	0.2	0.0%
Forestry	0.2	0.0%	0.2	0.0%
	685.8	100.0%	592.4	100.0%

# Notes to Consolidated Financial Statements

## Note 8 – Property, plant and equipment - Financial Services

Property, plant and equipment as of 31 March 2025 and 2024 comprised the following:

At March 31	2025 \$m	2024 \$m
<b>Cost:</b>		
Land and buildings	30.4	29.9
Fixtures, fittings and office equipment	26.4	25.2
Total cost	56.8	55.1
Less: accumulated depreciation	(20.5)	(18.3)
	36.3	36.8

Capital expenditures for the year ended March 31, 2025 was \$1.7 million (2024 – \$6.9 million). Depreciation expense for the year ended March 31, 2025 was \$2.2 million (2024 - \$5.5 million).

## Note 9 - Other assets - Financial Services

Other assets of \$13.1 million (2024 - \$23.6 million) comprise the following:

At March 31	2025 \$m	2024 \$m
Receivable from the Government of Belize	8.7	19.6
Prepayments	1.5	1.6
Inventories	1.3	0.4
Other receivables	-	0.7
Other assets	0.7	0.5
Accrued interest on loans, term deposits and corporate notes	0.9	0.8
	13.1	23.6

Due from Government of Belize:

At March 31	2025 \$m	2024 \$m
Amounts receivable from the Government of Belize	8.7	19.7
Less: impairment allowance	-	(0.1)
	8.7	19.6

Movements in impairment allowance:

At March 31	2025 \$m	2024 \$m
At beginning of the year	(0.1)	(0.5)
Decrease during the year	0.1	0.4
	-	(0.1)

# Notes to Consolidated Financial Statements

## Note 10 – Latin American Associates

The Group has an equity investment in Latin American Associates which own edible oil processing and distribution operations and palm seed plantations in Latin America and operate as producers and distributors of edible oils, margarine, industrial oils and animal feed, in Costa Rica, Colombia, Panama, Nicaragua and Mexico. The share of net income amounted to \$29.1 million for the year ended March 31, 2025 (2024 - \$35.4 million). The share of unrealized translation income/(loss) amounted to nil for the year ended March 31, 2025 (2024 – (\$10.9) million) and is recognized as a cumulative translation adjustment through other comprehensive income/(loss) within shareholders' equity.

At March 31	2025 \$m	2024 \$m
Investment in Latin American Associates	214.4	226.1

Year ended March 31	2025 \$m	2024 \$m
Share of Latin American Associates' earnings	29.1	35.4
Share of Latin American Associates' other comprehensive income/ (loss)	-	10.9
Total dividends received during the year	40.9	50.1

At March 31, 2025, the accumulated undistributed earnings of Latin American Associates included in the consolidated retained earnings of the Group amounted to \$226.2 million (2024 - \$240.8 million). The accumulated comprehensive income of Latin American Associates included in the consolidated accumulated other comprehensive loss of the Group of March 31, 2025, amounted to \$0.1 million (2024 - \$0.1 million).

Summarized combined unaudited financial information for Latin American Associates was as follows:

### Income statement

Year ended March 31	2025 \$m	2024 \$m
Net sales	1,268.9	1,298.7
Gross profit	279.2	297.8
Income from continuing operations	138.2	164.8
Net income	116.5	149.7

### Balance sheet

At March 31	2025 \$m	2024 \$m
Cash and liquid securities	145.0	273.0
Current assets	461.8	465.1
Long-term investments	53.4	23.4
Property, plant and equipment	385.3	383.3
Other non-current assets	21.7	21.7
Current liabilities	(207.5)	(232.8)
Non-current liabilities	(39.2)	(47.8)

# Notes to Consolidated Financial Statements

## Note 11 – Loans - Investments

At March 31	2025 \$m	2024 \$m
<b>Loans (net of unearned income):</b>		
Commercial - real estate	102.4	92.1
	102.4	92.1
<b>Allowance for loan losses:</b>		
Commercial - real estate	(43.0)	(43.0)
	(43.0)	(43.0)
<b>Loans (net of unearned income and allowance for loan losses):</b>		
Commercial - real estate	59.4	49.1
	59.4	49.1

Investment loans principally comprise secured loans where the borrowers have failed to comply with the terms and conditions of the respective loans and security agreements and documents.

These collateralized assets principally comprise development land or development land and buildings in the tourism, tourism related and hospitality business sectors. It is management's intention to hold the investment loan interests for the medium to long term in order to maximize the long-term realizable value of the investment loans.

Investment loans are carried net of provisions for loan losses which reflect fair value adjustments (Note 33).

As a result of the nature of these consolidated financial instruments, the estimated fair market value of the loan portfolio is considered by the Group to approximate its carrying value. Loan loss provisioning is based on management's estimate of the recoverability of non-performing loans after allowing for the estimated net realizable value of collateral held.

At March 31, 2025, the provision for loan losses amounted to \$43.0 million (2024 - \$43.0 million).

# Notes to Consolidated Financial Statements

## Note 12 – Other assets - Investments

At March 31	2025 \$m	2024 \$m
<b>Investments:</b>		
Residential - real estate (note i)	4.8	4.8
Commercial - real estate (note ii)	243.3	232.2
	<b>248.1</b>	237.0

- (i) Residential real-estate assets principally comprise residential property located in TCI.
- (ii) Commercial real-estate assets principally comprise those assets held for commercial purposes located in TCI and Belize.

The allowance for investment losses for the year ended March 31, 2025 was nil (2024 – nil).

## Note 13 – Property, plant and equipment – Hospitality

At March 31	2025 \$m	2024 \$m
Cost:		
Land and buildings	225.1	197.8
Fixtures, fittings and office equipment	51.0	26.3
Total cost	276.1	224.1
Less: accumulated depreciation	(22.4)	(29.7)
	<b>253.7</b>	194.4

Total capital expenditure for the year ended March 31, 2025 was \$66.1 million (2024 - \$13.6 million). Total depreciation expense for the year ended March 31, 2025 was \$6.8 million (2024 - \$6.2 million). In fiscal year 2025, the Hospitality Division wrote off fixed assets at a cost of \$0.1 million and net book value of nil (2024 - 0.1).

## Note 14 – Sale of subsidiaries - Port

On 13 December 2023, the Group disposed of its equity interest in its subsidiaries, Port of Belize Limited, The Belize Port Limited and Belize Logistics Terminal Limited to the Government of Belize. The Government of Belize purchased all ordinary shares amounting to 26,545,984, real estate and moveable and other assets for an agreed purchase price of \$38.0 million cash and treasury notes valued at \$45.4 million. The total consideration for the sale was \$83.4 million.

The four (4) treasury notes valued at \$45.4 million have maturity dates ranging from 2 – 5 years from date of issue and coupon interest rate ranging from 3.5% - 3.8%. During the 2024 financial year, the treasury notes were sold to Belize Bank Limited (subsidiary of WIHL) in the amount of \$45.4 million.



## Notes to Consolidated Financial Statements

At the date of disposal, the carrying amount of the Port's net assets were as follows:

	2025 \$m	2024 \$m
Cash, cash equivalents and due from banks	-	0.3
Current assets	-	3.2
Property, plant and equipment - net	-	54.0
Other assets	-	0.2
<b>Total Assets</b>	-	57.7
Accrued expenses	-	(1.9)
<b>Total Liabilities</b>	-	(1.9)
<b>Total net assets</b>	-	(55.8)

### Gain on disposal of Port

Fair value of consideration received from sale of Port	-	83.4
Transaction and negotiation cost	-	(3.5)
<b>Fair value of net proceeds</b>	-	79.9
Less: fair value of net assets	-	(55.8)
<b>Gain on disposal</b>	-	24.1

The gain on disposal at March 31, 2024 of \$24.1 million is included in the non-recurring income for the year in the consolidated statement of income.

## Note 15 – Deposits – Financial Services

At March 31	2025 \$m	2024 \$m
Demand deposits	733.2	522.2
Savings deposits	73.4	186.2
Term deposits	212.7	250.3
	<b>1,019.3</b>	958.7

Included in demand deposits at March 31, 2025 were \$179.9 million (2024 - \$144.6 million) of demand deposits denominated in US dollars. Included in term deposits at March 31, 2025 were \$72.9 million (2024 - \$90.9 million) of term deposits denominated in US dollars.

As of March 31, 2025, there is no material currency mismatch in the opinion of management.

As a result of the short-term maturity of these financial instruments, their carrying value is considered by the Group to approximately equal their fair market value.

# Notes to Consolidated Financial Statements

## Note 16 – Current liabilities – Corporate

At March 31, 2025, WIHL had \$3.6 million in current liabilities (2024 - \$0.6 million).

## Note 17 – Long-term liabilities – Corporate

At March 31, 2025, WIHL had \$20.4 million in long-term liabilities (2024 - \$20.4 million).

In 2022, the Company issued \$50.4 million Fixed Rate 3 Per Cent Unsecured Loan Notes to its majority shareholder, Lord Ashcroft, being the consideration for the acquisition of a portfolio of properties in Belize and Turks and Caicos. The Notes are to be fully repaid in 2027, however, WIHL repaid nil in Loan Notes for the financial year 2025. The outstanding balance as at March 31, 2025 is \$20.4 million.

## Note 18 - Share capital

At March 31	2025 \$m	2024 \$m
Authorized Ordinary shares: 1,750,000,000 shares of par value \$0.50	<b>875.0</b>	875.0

## Issued Shares

The movement in issued shares has been as follows:

	Number	\$m
At March 31, 2023	649,324,170	324.7
At March 31, 2024	649,197,284	324.6
<b>At March 31, 2025</b>	<b>645,246,967</b>	<b>322.6</b>

## Note 19 – Revaluation reserve

Prior to fiscal year 2024 all property values were carried at historical cost. With the significant increase in land and construction cost experienced, these properties have since been revalued by professional third party valuers. The Revaluation Reserve takes into account the appreciation of values between the historical cost and these recent appraisals.

At March 31	2025 \$m	2024 \$m
Opening balance	<b>171.3</b>	161.5
Revaluation surplus as recognised in OCI	-	11.5
Movements	<b>(6.1)</b>	(1.7)
Closing Balance	<b>165.2</b>	171.3

# Notes to Consolidated Financial Statements

## Note 20 - Interest income - Financial Services

Year ended March 31	2025 \$m	2024 \$m
Interest on loans to customers	63.1	53.0
Interest on due from Government of Belize	10.6	5.9
Interest on deposits with financial institutions	0.8	4.6
Interest on securities	3.0	2.4
	<b>77.5</b>	65.9

## Note 21 - Interest expense - Financial Services

Interest expense comprises interest on customer deposits and amounts to \$8.5 million (2024 - \$9.5 million).

## Note 22 - Non-interest income - Financial Services

Year ended March 31	2025 \$m	2024 \$m
Foreign exchange income and commissions	5.9	6.8
Customer service and letter of credit fees	5.8	5.1
Credit card fees	1.2	0.7
Other income	0.7	0.7
	<b>13.6</b>	13.3

## Note 23 - Non-interest expense - Financial Services

Year ended March 31	2025 \$m	2024 \$m
Salaries and benefits	16.2	14.8
Taxes	12.0	10.6
Premises and equipment	5.3	4.4
Depreciation expense	3.4	3.2
Other expenses	4.9	4.3
	<b>41.8</b>	37.3

## Note 24 – Operating income – Hospitality

Year ended March 31	2025 \$m	2024 \$m
Sales	130.3	103.1
Operational expenses	(108.3)	(86.0)
Profit for the year	<b>22.0</b>	<b>17.1</b>

# Notes to Consolidated Financial Statements

## Note 25 – Operating loss - Investments

Operating loss comprises expenses in the amounts of \$3.1 million (2024 - \$5.4 million)

## Note 26 – Operating income - Port

Year ended March 31	2025 \$m	2024 \$m
Sales	-	10.9
Operational expenses	-	(8.2)
Profit for the year	-	2.7

## Note 27 – Non-recurring income

The non-recurring income at March 31, 2025 was nil (2024 - \$24.1 million).  
In 2024, the non-recurring income of \$24.1 million was generated due to a gain on the sale of the Port of Belize in December 2023.

## Note 28 – Net profit per ordinary share

Basic and diluted net profit per ordinary share has been calculated on the net profit attributable to ordinary shareholders and the weighted average number of ordinary shares in issue in each year.

Year ended March 31	2025 \$m	2024 \$m
Net profit	<b>80.9</b>	103.0
Weighted average number of shares (basic and diluted)	<b>647,165,020</b>	649,218,059
Net profit per ordinary share (basic and diluted)	<b>0.12</b>	0.16

## Note 29 Commitments, contingencies and regulatory matters

(i) The Group is a party to financial instruments with off-balance-sheet risks in the normal course of business to meet the financing needs of its customers. These financial instruments include commitments to extend credit, standby letters of credit and financial guarantees. The Group grants short-term credit facilities to customers for periods of up to twelve months generally to meet customers' working capital requirements. These facilities are repayable on demand and are subject to review at any time. In practice, such reviews are carried out at periodic intervals agreed with the customer. Outstanding commitments to extend credit at March 31, 2025 amounted to \$80.8 million (2024 - \$84.5 million).

Since many of the commitments are expected to expire without being drawn upon in full, and because of the fluctuating aspect of the facilities, the total commitment amounts do not necessarily represent future cash requirements. The Group evaluates each customer's creditworthiness on a case-by-case basis. The amount of collateral required by the Group for the extension of credit is based on the Group's credit evaluation of

## Notes to Consolidated Financial Statements

the counterparty. Collateral held varies, but may include accounts receivable, inventory, property, plant and equipment, and income-producing commercial properties and assets.

Standby letters of credit and financial guarantees written are conditional commitments issued by the Group to guarantee the performance of a customer to a third party. The terms of such guarantees do not normally exceed more than one year.

The credit risk involved in issuing letters of credit is essentially the same as that involved in extending loan facilities to customers. The Group holds similar collateral to that held for the short-term facilities described above and such commitments are generally fully secured. Outstanding standby letters of credit and financial guarantees written at 31 March 2025 amounted to \$11.0 million (2024 – \$9.6 million).

(ii) In the ordinary course of business, the Group is subject to pending and threatened legal actions and proceedings. Regarding a litigation that may have a material effect, the Group, in conjunction with outside counsel, evaluates the matter on an ongoing basis in light of potentially relevant factual and legal developments. These may include settlement discussions and rulings by courts, arbitrators or others.

(iii) As explained in Note 9, BBL is engaged in legal proceedings in which it is vigorously pursuing a claim against the GOB. Having received the advice of external advisers, the Company expects BBL to fully recover amounts recorded as due from GOB in Note 9. Legal costs are expensed as incurred.

(iv) In the ordinary course of business, WIHL's subsidiaries are subject to regulatory examinations, information gathering requests, enquiries, and investigations. As a regulatory matter develops that may have a material effect, WIHL and the relevant subsidiaries, in conjunction with outside counsel, evaluate the matter on an ongoing basis in light of potentially relevant factual and legal developments. These may include settlement discussions and rulings by courts, arbitrators or others. Based on current knowledge and discussions with independent legal counsel, management does not believe that the outcome of any regulatory matter that is unresolved at March 31, 2025 would have a material adverse effect on the financial position or liquidity of WIHL or its subsidiaries.

(v) BBL and BBIL, as fully authorised banking entities, are subject to detailed regulatory requirements in Belize. These requirements are principally set by the Central Bank of Belize. As of March 31, 2025, and for the year then ended, BBL and BBIL substantially met all of its obligations and requirements under such regulations. These regulations may, in the future, change or be amended. At such time, BBL and BBIL will make all endeavours to follow, as soon as reasonably practicable, all such revised regulations.

(vi) BCB, as a fully authorised banking entity, is subject to detailed regulatory requirements in Turks and Caicos. These requirements are principally set by the Financial Services Commission. As of March 31, 2025, and for the year then ended, BCB substantially met all of its obligations and requirements under such regulations. These regulations may, in the future, change or be amended. At such time, BCB will make all endeavours to follow, as soon as reasonably practicable, all such revised regulations.

## Note 30 - Concentrations of deposit and credit risk

The Group is potentially subject to financial instrument concentration of credit risk through its cash equivalents and credit extensions. The Group performs periodic evaluations of the relative credit standing of financial institutions it transacts with.

The Group has a credit risk concentrated in the tourism, building and construction, the consumer lending sector and real estate industries but does not foresee a material credit risk associated with individual credit extensions in these industries beyond what has already been prudently recognized and provided for in the consolidated financial statements. The Group monitors its risk concentration associated with credit extensions on a continuous basis in an effort to mitigate its exposure.

The Group has a concentration of deposit risk due to the existence of certain large individual client deposits. The Group manages the concentration risk by monitoring on a regular basis the distribution of maturities of its clients' deposits.

## Note 31 – Regulatory capital requirements

The regulatory capital guidelines measure capital in relation to the credit and market risks of both off-balance sheet and on-balance sheet items by applying various risk weighting. Failure to meet minimum capital requirements can initiate certain mandatory and possibly additional discretionary actions by regulators that, if undertaken, could have a direct material effect on the Banks' financial positions, results of operations, or liquidity. The following table sets forth the capital requirements and the actual ratios of the Banks.

At March 31	Minimum Required	2025	2024
Belize Bank Limited	9%	<b>19.1%</b>	22%
Belize Bank International Limited	10%	<b>62.5%</b>	77%
British Caribbean Bank Limited	11%	<b>47.3%</b>	61%

The Group's policy is to maintain a strong capital base to maintain investor, creditor, and market confidence and to sustain the future development of the business. The impact of the level of capital on shareholders' returns is also recognized and the Group recognizes the need to maintain a balance between the higher returns that might be possible with greater gearing and the advantages and security afforded by a stronger capital position. The Group and its individually regulated operations have complied with all externally imposed capital requirements.

## Note 32 – Related party transactions

Related parties include associated companies, key management personnel, the Board of Directors ("Directors"), and entities which are, directly or indirectly, controlled by, jointly controlled or significantly influenced by key management personnel and Directors.

# Notes to Consolidated Financial Statements

Lord Ashcroft, KCMG, PC is Waterloo's ultimate controlling party. At March 31, 2025, the percentage of Lord Ashcroft's shareholdings in Waterloo was 92.34% (2024 – 91.77%).

## *Key management personnel and directors*

Key management personnel are defined as those persons having authority and responsibility for planning, directing and controlling our activities, directly or indirectly. They include non-executive Board members and senior members of the Group.

Details of transactions and balances with related parties as of 31 March 2025 and 31 March 2024 and during the years then ended are set out in the tables below:

At March 31 2025	Board of directors	Other related parties	Total
Other due from related parties	-	0.4	0.4
Loans (due to) related party	(20)	-	(20)
	(20)	0.4	(19.6)

  

At March 31 2024	Board of directors	Key management	Other related parties	Total
Loans due from related parties	-	1	-	1
Other due from related parties	-	-	11	11
Loans (due to) related party	(20)	-	-	(20)
Other (due to) related party	-	(1)	(9)	(10)
	(20)	(0)	2	(18)

## **Note 33 – Fair value of financial instruments**

Fair value is the exchange price receivable for an asset or payable for transferring a liability in the most advantageous market for the asset or liability in an arms-length transaction between market participants on the measurement date using any of the following three levels of inputs:

Level 1 – Quoted prices for identical assets or liabilities in active markets that the Group has the ability to access on the measurement date.

Level 2 – Significant other observable inputs other than Level 1 prices such as quoted prices for similar assets or liabilities; quoted prices in inactive markets; or other inputs that can be corroborated by observable market data.

Level 3 – Significant unobservable inputs that reflect the Group's evaluation of the assumptions that market participants would use in pricing an asset or liability.

## Notes to Consolidated Financial Statements

The amounts reported in the balance sheets for cash and due from banks and interest-bearing deposits are of approximate fair value due to the short-term maturity of these instruments. The Group places its cash and cash equivalent deposits only with financial institutions with an acceptable credit rating.

Investments in held-to-maturity debt securities are initially recorded at cost and then recorded at amortized cost. Unrealized holding gains and losses are not recorded. Interest revenue is included in interest income of the current period.

A financial asset is measured at amortized cost if both the following conditions are met:

1. The asset is held in a business model with the objective of holding assets to collect contractual cash flows, and
2. The contractual terms of the financial asset give rise on specific dates to cash flows that are solely payments of principal and interest on the outstanding principal.

Additionally, the Group invests part of its excess liquidity in blue-chip stocks. Investments in market volatile financial instruments are initially recorded at cost and then monthly marked to market. Unrealized holding gains and losses are recorded. Dividend income is included in non-interest income of the current period.

The carrying amounts of loans receivable, net of valuation allowances, are estimated to approximate fair value based on their respective interest rates, risk-related rate spreads and collateral consideration. These facilities are generally payable on demand and are subject to review at the discretion of the Group.

The fair value of investment loans is measured using third-party appraisals of underlying collaterals and Level 3 pricing models based on information and assumptions that management believes are consistent with what market participants would use in a hypothetical transaction at the measurement date, as described in Note 2 – Investment Loans.

The fair value of the Group's deposit liabilities approximates carrying values based on comparative rates offered by other banks for deposits of similar remaining maturities.

The carrying amount of long-term debt is a reasonable estimate of fair value based on the Group's incremental rates for equivalent types of financing arrangements.

Accrued expenses and other liabilities reflect current market conditions.

With regards to financial instruments with off-balance sheet risk, it is not practicable to estimate the fair value of future financing commitments. However, the terms and conditions reflected in acceptances and commitments for financing assistance are market-sensitive and are not materially different from those that would have been negotiated as of March 31, 2025.

In the opinion of the Group's management, all other financial instruments reflect current market conditions, and their fair value are not expected to differ materially from carrying amounts.



## Note 34 – Financial risk management

The Board has ultimate responsibility for the establishment and oversight of the Group's risk management framework.

In view of the operational structure of the Group, the implementation and execution of the risk management framework rests with the operating entities which comprise the Group.

The Board monitors this through regular meetings with the key operational subsidiary personnel and through the receipt of regular and detailed reports from them.

### Credit risk

Credit Risk is the risk of financial loss if a customer or counterparty fails to meet its contractual obligations. The objective of the Banks' credit risk management function is to maximize their respective risk-adjusted rates of return by maintaining credit risk exposure within acceptable parameters.

The Bank boards have delegated overall responsibility for the management of their respective credit risk to management, which include:

- (i) Formulating credit policies in consultation with business units covering collateral requirements, credit assessment, risk rating and reporting, legal and documentary procedures, as well as compliance with regulatory and statutory requirements.
- (ii) Establishing the authorization structure for the approval and renewal of credit facilities.
- (iii) Reviewing and assessing credit risk.
- (iv) Limiting concentrations of exposure to counterparties, industries, credit risk buckets (Borrower's Risk Rating), and market liquidity.
- (v) Developing and maintaining the Banks' risk rating system (Borrower's Risk Rating), categorizing exposures according to the degree of risk of financial loss faced and to focus the management on the inherent risks.
- (vi) Providing advice, guidance, and specialist skills to business units to promote the best practices by the Banks in the management of credit risk.

Each business unit is responsible for implementing the Banks' credit policies and procedures. Each business unit is also responsible for the quality and performance of its credit portfolio and for monitoring all credit risks in its portfolio. The Banks use a risk rating system which groups retail, commercial, and corporate accounts into various risk categories (Borrower's Risk Rating) to facilitate the management of risk on both an individual account and portfolio basis. The evaluation of the risk and trend informs the credit decision and determines the intensity of the monitoring process. Risk ratings are subject to annual reviews.

The Banks' credit control process promotes early detection of deterioration and prompt implementation of remedial action and where necessary, or as required once conditions set by the regulator are met, accounts are transferred from performing to non-performing status.

At 31 March 2025, BBL's maximum exposure to credit risk amounted to \$999.4 million (2024 – \$911.1 million); that of BBIL's amounted to \$36.6 million (2024 – \$38.9 million); and that of BCB's amounted to \$204.3 million (2024 – \$168.1 million).

# Notes to Consolidated Financial Statements

## Credit concentration risk

The Group is potentially subject to financial instrument concentration of credit risk through their cash equivalents and credit extensions and investments. The Group performs periodic evaluations of the relative credit standing of financial institutions they transact with and places their cash and cash equivalents only with financial institutions with a high credit rating.

The Group has credit risk concentrated in the tourism, real estate and building and construction industries but do not foresee a material credit risk associated with individual credit extensions in these industries beyond what has already been prudently recognised and provided for in the financial statements.

The Group monitors its risk concentration associated with credit extensions on a continuous basis in an effort to mitigate their exposure.

As of 31 March 2025 and 2024, the loan portfolio stratification for the Group was as follows:

Loan outstanding balance range	31 March 25			31 March 24		
	Amount	Number of borrowers	%	Amount	Number of borrowers	%
Less than \$500	0.1	6,246	0.01%	0.3	8,595	0.05%
From \$500 to \$5,000	24.9	20,459	3.64%	21.9	18,529	3.70%
From \$5001 to \$10,000	34.4	9,450	5.03%	30.7	8,416	5.19%
From \$10,001 to \$50,000	158.7	15,603	23.18%	138.4	13,465	23.44%
From \$50,001 to \$100,000	54.4	1,502	7.95%	53.4	1,464	9.05%
From \$100,001 to \$250,000	91.2	1,216	13.32%	97.1	1,236	16.45%
From \$250,001 to \$1,000,000	113.8	446	16.62%	93.0	373	15.75%
More than \$1,000,000	207.1	101	30.26%	155.7	76	26.37%
	<b>684.6</b>	<b>55,023</b>	<b>100%</b>	<b>590.5</b>	<b>52,154</b>	<b>100.00%</b>

## Significant increase in credit risk

The Group continuously monitors all assets subject to ECL's. The Group assess whether there has been a significant increase in credit risk since initial recognition to determine whether a financial instrument is subject to 12mECL or LTECL.

The Group also applies a secondary qualitative method for triggering a significant increase in credit risk for a financial asset. If contractual payments are more than 30 days past due, the credit risk is deemed to have increased significantly since initial recognition.

When estimating ECL's on a collective basis for a group of homogenous assets, the Group applies the same principles for assessing whether there has been a significant increase in credit risk since initial recognition.

# Notes to Consolidated Financial Statements

## Default and impairment assessment

Financial asset provisions are completed quarterly in accordance with established guidelines.

Stage 3 debts that have remained in non-performing status for more than 4 years are written off.

The Group considers a financial instrument defaulted and therefore in Stage 3 (credit-impaired) for ECL calculations when the borrower becomes 90 days past due on its contractual payments.

As a part of a qualitative assessment of whether a customer is in default, the Group also considers a variety of instances that may reflect an unlikelihood to pay. When such events occur, the Group considers whether the event should result in increasing the customer's PD and consequently the customer's ECL.

An analysis of the gross carrying amount and the corresponding ECL's are as follows:

At 31 March 2025	Residential Mortgage \$m	Credit Card \$m	Other Consumer \$m	Commercial – real estate \$m	Commercial – other \$m	Total \$m
<b>Stage 1</b>						
Gross loans	224.3	32.7	124.3	235.6	-	616.9
ECL	(0.8)	(0.2)	(0.4)	(0.6)	-	(2.0)
	<b>223.5</b>	<b>32.5</b>	<b>123.9</b>	<b>235.0</b>	<b>-</b>	<b>614.9</b>
ECL as a % of Gross loans	0%	0%	0%	0%	0%	0%
At 31 March 2024	Residential Mortgage \$m	Credit Card \$m	Other Consumer \$m	Commercial – real estate \$m	Commercial – other \$m	Total \$m
<b>Stage 1</b>						
Gross loans	196.8	26.3	157.9	134.5	2.4	517.9
ECL	(0.7)	(0.1)	(0.7)	(0.7)	-	(2.2)
	<b>196.1</b>	<b>26.2</b>	<b>157.2</b>	<b>133.8</b>	<b>2.4</b>	<b>515.7</b>
ECL as a % of Gross loans	0%	0%	0%	1%	0%	0%

The ECL's of Stage 1 as a percentage of gross loans balance remained steady at 0%.

At 31 March 2025	Retail Mortgage \$m	Credit Card \$m	Other Consumer \$m	Commercial real estate \$m	Total \$m
<b>Stage 2</b>					
Gross loans					
ECL	3.6 (0.2)	0.6 (0.1)	2.2 (0.2)	44.9 (9.0)	51.3 (9.5)
	<b>3.4</b>	<b>0.5</b>	<b>2.0</b>	<b>35.9</b>	<b>41.8</b>
ECL as a % of Gross loans	7%	9%	9%	20%	18%

## Notes to Consolidated Financial Statements

At 31 March 2024	Residential Mortgage \$m	Credit Card \$m	Other Consumer \$m	Commercial real estate \$m	Total \$m
<b>Stage 2</b>					
Gross loans	4.4	0.2	3.6	43.2	51.4
ECL	(0.3)	-	(0.3)	(9.1)	(9.7)
	<b>4.1</b>	<b>0.2</b>	<b>3.3</b>	<b>34.1</b>	<b>41.7</b>
ECL as a % of Gross loans	7%	0%	8%	21%	19%

The ECL's of Stage 2 as a percentage of gross loans balance decreased from 19% to 18% reflecting an improvement in the overall credit quality of the portfolio resulting in lower PDs and LGDs.

At 31 March 2025	Residential Mortgage \$m	Credit Card \$m	Other Consumer \$m	Commercial real estate \$m	Total \$m
<b>Stage 3</b>					
Gross loans	5.5	1.4	7.6	3.8	18.3
ECL	(0.8)	(0.7)	(3.7)	(2.1)	(7.3)
	<b>4.7</b>	<b>0.7</b>	<b>3.9</b>	<b>1.7</b>	<b>11.0</b>
ECL as a % of Gross loans	15%	50%	49%	56%	40%

At 31 March 2024	Residential Mortgage \$m	Credit Card \$m	Other Consumer \$m	Commercial real estate \$m	Total \$m
<b>Stage 3</b>					
Gross loans	7.7	1.9	7.6	5.9	23.1
ECL	(1.3)	(0.9)	(3.5)	(1.6)	(7.3)
	<b>6.4</b>	<b>1.0</b>	<b>4.1</b>	<b>4.3</b>	<b>15.8</b>
ECL as a % of Gross loans	17%	47%	46%	27%	32%

The ECL's of Stage 3 as a percentage of the gross loans balance increased from 32% to 40% reflecting a decrease by \$4.8 million but the related ECL remained the same.

### Market risk

Market risk is defined as the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices which include interest rate risk and foreign currency risk.

The Group's market risk management seeks to limit the amount of possible losses on owned positions incurred by them within a fixed period due to currency fluctuations, changes of securities and interest rates by establishing a system of limits on transactions and conducting other procedures below.

### Currency risk

Currency risk is the risk that the value of a financial instrument will fluctuate due to changes in foreign exchange rates. Belize operates an exchange rate that is fixed at 2:1. The Banks do not engage in speculative foreign exchange activity, since their primary focus is to profitably supply customers' foreign exchange requirements, with the US dollar dominating trading. BBL, for example, estimates that a 2% appreciation of the US dollar against the Belize dollar would result in a gain to BBL of \$1.4 million, while the same appreciation in the other currencies against the Belize dollar would on aggregate result in a gain of \$0.2 million.

# Notes to Consolidated Financial Statements

The following table provides assets and liabilities by currency at the specified dates:

	BZD \$m	USD \$m	Other currencies \$m	Total \$m
At 31 March 2025				
Financial assets	921.2	417.9	5.0	1,344.1
Non-financial assets	129.7	775.6	-	905.3
<b>Total assets</b>	<b>1,050.9</b>	<b>1,193.5</b>	<b>5.0</b>	<b>2,249.4</b>
Financial liabilities	850.2	184.4	1.1	1,035.7
Non-financial liabilities	13.3	55.8	-	69.1
<b>Total liabilities</b>	<b>863.5</b>	<b>240.2</b>	<b>1.1</b>	<b>1,104.8</b>
<b>Credit related commitments</b>	81.3			81.3
At 31 March 2024				
Financial assets	808.1	340.8	7.3	1,156.2
Non-financial assets	87.4	856.8	-	944.2
<b>Total assets</b>	<b>895.5</b>	<b>1,197.6</b>	<b>7.3</b>	<b>2,100.4</b>
Financial liabilities	775.4	204.6	0.3	980.3
Non-financial liabilities	19.9	44.2	-	64.1
<b>Total liabilities</b>	<b>795.3</b>	<b>248.8</b>	<b>0.3</b>	<b>1,044.4</b>
<b>Credit related commitments</b>	83.2	2.6	-	85.8

## Liquidity risk

Liquidity risk is the risk arising from the Banks' potential inability to meet all potential obligations when they come due or only being able to meet those obligations at an excessive cost. Approved liquid assets include inter alia reserve balances, short-term claims on the GOB, and deposits held at correspondent banks.

The Group's liquidity management process is carried out by the Group's Treasury and monitored by the Asset and Liability Committee (ALCO). The Banks' liquidity management framework is designed to ensure that there are adequate reserves of cash and other liquid securities to satisfy current prospective commitments. The Banks manage liquidity risk by preserving a large base of core deposits from retail and institutional customers, and by maintaining a liquid pool of marketable securities. Contingent funding sources include but are not limited to domestic interbank credit and foreign correspondent bank short-term facilities.

Liquidity requirements to support calls under guarantees are considerably less than the amount of the commitment because the Banks do not generally expect the third party to draw funds under the agreement. The total outstanding contractual amount of commitments to extend credit does not necessarily represent future cash requirements, as many of these commitments will expire or terminate without being funded.

The Banks believe that despite the fact that a substantial portion of customer deposit accounts are on demand and less than one month, diversification of these deposits by number and type of client and the past experience of the Banks would indicate that deposits provide a long-term and stable source of funding.

## Notes to Consolidated Financial Statements

In respect of BBL, Belize dollar deposits are substantially locked into the Belizean monetary system due to the Fixed Exchange Rate Regime currently in effect and the fact that there is also exchange control thereby reducing the risk of funds leaving the Belize bank deposit market.

The liquidity risk is further mitigated by the fact that the loan portfolio of the Banks are primarily “on-demand” loans which the Banks are legally entitled to call in the event that liquidity conditions tightened.

The following tables detail the remaining contractual maturity of the non-derivative financial liabilities with agreed repayment periods. The tables have been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Group can be required to pay. The contractual maturity is based on the earliest date on which the Group may require to pay.

	On demand \$m	Due within 3 months \$m	3 months to 1 year \$m	Over 1 year / no maturity \$m	Total \$m
At 31 March 2025					
Customer accounts	910.3	75.4	132.4	5.0	1,123.1
Lease liability	-	-	-	0.9	0.9
Other liabilities and payables	4.1	10.4	-	3.8	18.3
<b>Total liabilities</b>	<b>914.4</b>	<b>85.8</b>	<b>132.4</b>	<b>9.7</b>	<b>1,142.3</b>
<b>Credit-related commitments</b>	<b>70.3</b>	<b>4.8</b>	<b>6.3</b>	<b>-</b>	<b>81.4</b>
<b>Total liabilities and credit- related commitments</b>	<b>984.7</b>	<b>90.6</b>	<b>138.7</b>	<b>9.7</b>	<b>1,223.7</b>
Loans to customers	49.0	30.8	77.4	555.3	712.5
Cash and cash equivalents	28.4	-	-	-	28.4
Balances with the Central Bank	191.7	-	-	-	191.7
Due from banks and financial institutions	53.3	51.7	5.5	12.1	122.6
Other assets and receivables	-	1.1	-	-	1.1
Securities	0.1	146.7	55.0	134.4	336.2
<b>Assets held for managing liquidity risk (undiscounted)</b>	<b>322.5</b>	<b>230.3</b>	<b>137.9</b>	<b>701.8</b>	<b>1,392.5</b>

  

	On demand \$m	Due within 3 months \$m	3 months to 1 year \$m	Over 1 year / no maturity \$m	Total \$m
At 31 March 2024					
Customer accounts	831.8	76.9	160.9	13.8	1,083.4
Lease liability	-	-	-	0.9	0.9
Other liabilities and payables	10.0	9.9	-	3.8	23.7
<b>Total liabilities</b>	<b>841.8</b>	<b>86.8</b>	<b>160.9</b>	<b>18.5</b>	<b>1,108.0</b>
<b>Credit-related commitments</b>	<b>76.2</b>	<b>4.7</b>	<b>4.8</b>	<b>-</b>	<b>85.7</b>
<b>Total liabilities and credit- related commitments</b>	<b>918.0</b>	<b>91.5</b>	<b>165.7</b>	<b>18.5</b>	<b>1,193.7</b>
Loans to customers	55.4	25.6	71.1	521.9	674.0
Cash and cash equivalents	33.1	-	-	-	33.1
Balances with the Central Bank	219.8	-	-	-	219.8
Due from banks and financial institutions	81.5	43.4	7.0	-	131.9
Other assets and receivables	0.6	0.9	-	-	1.5
Securities	-	112.5	54.5	157.4	324.4
<b>Assets held for managing liquidity risk (undiscounted)</b>	<b>390.4</b>	<b>182.4</b>	<b>132.6</b>	<b>679.3</b>	<b>1,384.7</b>

# Notes to Consolidated Financial Statements

## Interest rate risk

Interest rate risk arises from the possibility that changes in market interest rates will affect the future cash flows or fair values of financial instruments. The Banks' objective in the management of interest rate risk is to reduce the sensitivity of its earnings and overall portfolio value to variations in interest rates. The strategy employed to achieve this involves active pricing of loan and deposit products, increasing market share of loans and funding and changing the mix of products in accordance with market trends.

The Banks' Asset Liability Committees periodically monitor interest rate gaps to estimate the potential impact of changes in net interest income.

The following tables presents interest rate gap analysis at 31 March 2025 and 31 March 2024:

	Due on demand \$m	Due within 3 months \$m	Due between 3 and 12 months \$m	Due between 1 and 5 years \$m	Due after 5 years \$m	Non- repricing \$m	Total \$m
At 31 March 2025							
<b>Rate sensitive assets</b>							
Performing loans (net of allowances)	60.2	1.0	16.8	201.1	377.0	-	656.1
Securities	-	183.7	67.4	78.2	0.7	-	330.0
Interest-bearing deposits	19.6	54.4	2.0	-	-	-	76.0
GOB receivable (net of allowances)	-	-	-	-	-	8.7	8.7
<b>Total rate sensitive assets</b>	<b>79.8</b>	<b>239.1</b>	<b>86.2</b>	<b>279.3</b>	<b>377.7</b>	<b>8.7</b>	<b>1,070.8</b>
<b>Rate sensitive liabilities</b>							
Savings accounts	73.4	-	-	-	-	-	73.4
Term deposits	-	75.4	132.4	5.0	-	-	212.8
<b>Total rate sensitive liabilities</b>	<b>73.4</b>	<b>75.4</b>	<b>132.4</b>	<b>5.0</b>	<b>-</b>	<b>-</b>	<b>286.2</b>
<b>Interest sensitivity gap</b>	<b>6.4</b>	<b>163.7</b>	<b>(46.2)</b>	<b>274.3</b>	<b>377.7</b>	<b>8.7</b>	<b>784.6</b>
At 31 March 2024							
<b>Rate sensitive assets</b>							
Performing loans (net of allowances)	52.4	17.3	7.9	167.5	313.3	-	558.4
Securities	-	110.8	61.5	124.7	1.4	-	298.4
Interest-bearing deposits	-	11.0	7.0	-	-	19.6	37.6
GOB receivable (net of allowances)	52.1	50.2	-	-	-	-	102.3
<b>Total rate sensitive assets</b>	<b>104.5</b>	<b>189.3</b>	<b>76.4</b>	<b>292.2</b>	<b>314.7</b>	<b>19.6</b>	<b>996.7</b>
<b>Rate sensitive liabilities</b>							
Savings accounts	186.1	-	-	-	-	-	186.1
Term deposits	0.2	76.6	160.1	13.4	-	-	250.3
<b>Total rate sensitive liabilities</b>	<b>186.3</b>	<b>76.6</b>	<b>160.1</b>	<b>13.4</b>	<b>-</b>	<b>-</b>	<b>436.4</b>
<b>Interest sensitivity gap</b>	<b>(81.8)</b>	<b>112.7</b>	<b>(83.7)</b>	<b>278.8</b>	<b>314.7</b>	<b>19.6</b>	<b>560.3</b>

## **Operational risk management**

Operational risk is defined as the risk of losses arising as a result of failures in data processing systems or internal control systems and procedures for banking and other transactions, including losses arising as a result of mistakes or intentional violation by the Group's employees or other persons and force-majeure circumstances.

Control failures with respect to operational risks generally result in damage to the Group's reputation, generate litigation against the Group and cause financial losses.

Operational risk is managed in accordance with internal policies that establish the responsibilities of the governing bodies of the Group and procedures for identification, evaluation, monitoring and control, of operational risks at all levels of the Group's business-processes.

To minimise exposure to operational risk the Group uses the following procedures:

- (i) Segregation of responsibilities.
- (ii) Appointment of separate departments to manage different aspects of operational risk.
- (iii) Security of informational systems.
- (iv) Regulation of business processes and the control over them.
- (v) Examination of new products and services, including initial implementation of new services on a limited scope.
- (vi) Regular training for personnel.
- (vii) Gathering and analysing information about losses incurred by the Group due to operational risk.
- (viii) Establishing reserves for operational losses – amounts transferred by mistake, accounts receivable, losses from fraudulent operations, etc.

To evaluate operational risk in the Financial Services Division, the Banks use the basic indicator approach. The Banks maintain their equity at a level sufficient to cover the risk using the gross profit of the last three years as an indicator.

## **Legal risk management**

Legal risk is the risk of losses arising due to potential non-compliance with laws, rules, regulations, prescribed practices, or ethical standards in any jurisdiction in which the Group operates.

To decrease legal risk, it is the policy of the Group to comply with all requirements of the relevant supervising bodies including non-mandatory recommendations. The Group employs a team of lawyers and has a system of coordinated internal and external policies which are set out in appropriate documentation.

## **Subsequent events**

The Group has evaluated subsequent events for recognition and disclosure through August 15, 2025, which is the date the consolidated financial statements were available to be issued.









